



**Minutes of the 7<sup>th</sup> Meeting of the  
Board of Management**

Venue: Board Room of the IIHMRU  
Date: March 19, 2016 at 10.00 am

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The Seventh meeting of the Board of Management of the IIHMR University was held on Saturday, March 19, 2016 at 10.00 am in the Board Room of the University. The following members participated in the meeting:

1. Dr. Ashok Agarwal, Member
2. Dr. Malovika Pawar, Member (Through SKYPE from Amsterdam)
3. Dr. Ashok Panagariya, Member
4. Shri Sudarshan Jain, Member
5. Dr. S.D.Gupta, Member
6. Dr. P.R. Sodani, Member
7. Dr. Anoop Khanna, Member
8. Shri Bajrang Lal Sharma, Member Secretary

In the beginning, Dr. S D Gupta, the President of the University greeted all the participating members. He granted leave of absence to Shri Anand Agarwal, Shri Vivek Sawant, Shri Hemant Kaul, Shri Anup Khinchi and Shri Deepak Venugoplalan (Spl Invitee). After having confirmed the quorum, he informed the Board that in pursuance of the decision of the Board, the Deans of Schools and core activities have been requested to make brief presentation on activities of their respective school/ core activity. Dr. Ashok Kaushik, Dean academics; Dr D K Mangal, Dean Research; Dr P R Sodani, Dean Training; Dr N K Gurbani, Dean in-charge School of Pharmaceutical Management (SPM) and Dr. G. Sadhu, Dean in-charge School of Rural Management (SRM) were also present in the meeting.

Dr. S D Gupta, the President of the University requested Dr. Ashok Panagaria to chair the seventh meeting of the Board and acceding to his

request Dr Panagariya chaired the meeting. The summary record of discussions and decisions taken in the meeting is as under.

### **1. Confirmation of the minutes of the Sixth Meeting of the Board**

The minutes of the sixth Meeting of the Board of Management of the IIHMR University, held on September 30, 2015 were circulated to all the members of the Board. No comments/observations from any member have been received so far, therefore the Board confirmed the minutes of the sixth meeting of the Board. (Action- Registrar)

### **2. Presentation on an ongoing research project**

Dr. Dharendra Kumar made presentation on “Performance Monitoring and Accountability 2020 (PMA2020) Project Rajasthan.” He informed the Board that this project is being implemented by IIHMR University with support from the Bill & Melinda Gates Institute for Population and Reproductive Health at Johns Hopkins Bloomberg School of Public Health. He further apprised in the meeting that the programme envisages monitoring through use of smart mobile phones by local women. The real time data pertaining to the reproductive health is validated, aggregated, analyzed and disseminated with the help of mobile technology and use of appropriate software. The members of the Board appreciated the innovative project and noted its salient features.

### **3. Review of Action Taken Report**

Shri Bajrang Lal Sharma, the Registrar read over the action taken report in the meeting. The Board considered the compliance report on the decisions/observations made in the Sixth meeting of the Board. The Board expressed its satisfaction on the report except the following observations:

- (i) MOOCs do help in popularizing the academic programmes, the institution brand and generating resources in the long run. Initially to start with, the University may identify one or two courses under the MOOCs which are part of the flagship programme. The editorial team for the MOOCs may ensure quality of the material being uploaded.

( Action-Dean-Academics)

- (ii) If KPMG have shown interest in developing MOOCs jointly with the University on quality assurance and Epidemiology. The IIMR may explore the opportunity and go ahead with the new partnership.

( Action-Dean Academics)

- (iii) Under the School of Pharmaceutical Management, the University has to create a good research portfolio. Dr Panagaria observed that there are abundant grants these days from international agencies like NIH on various aspects of pharmaceutical preparations. It was also observed in the meeting that research brings commitment and credibility to the entire academic process; therefore, the SPM faculty needs to introspect on launching the research activity in full swing.

(Action- Dean Academics, Dean in-charge SPM)

#### **4. Presentations by Deans of schools/core activities**

As per decision taken in the Sixth meeting of the Board, all the Deans of the Schools/Core activities participated in the meeting and made presentations before the Board on activities and future plans of their respective Schools.

- (i) Dr G. Sadhu, Dean in-charge SRM gave a brief presentation on the activities and growth plan of the School. The observations of the Board are as under:

- (a) Dr. Ashok Panagaria observed that animal husbandry and agriculture are the basic sources of livelihood in rural India. Therefore the students be exposed to the best and innovative practices in these areas.

- (b) Dr. Malovika Pawar observed that the SRM and its MBA programme in rural management was very close to late M L Mehta's heart therefore the University may run this programme on the lines of Agriculture Development programme being offered by IIMA. The SRM faculty requires deliberating seriously on making this programme unique and the choicest for the students.

- (c) Dr. S D Gupta emphasized that the academic programme should also prepare the students for self employment and the SRM

faculty should focus more on quality of teaching and positioning of the programme.

- (d) Dr. Ashok Agarwal stated that the spectrum of rural management is quite large. The SRM needs to do something distinct and shall have to change the mindset of the people. He also suggested that there should also be adequate representation of SRM in the PhD programme of the University.
  - (e) Dr. Malovika Pawar suggested that SRM faculty members may exert to undertake training programmes and studies from the social sector ministries of the state Government and Union Government. There should be periodical review on qualitative delivery of the programme based on the skill needs of the students.
  - (f) Dr Ashok Panagaria emphasized that the faculty members should contribute adequately for indexed publications. The School can attract students of high caliber only when the publication work of the faculty is substantive. The research publications add to the visibility and branding of the School. **(Action-Dean in-charge SRM)**
- (ii) Dr. N K Gurbani, Dean in-charge of the SPM shared the experiences of Guntur symposium and the highlights of promotional activities being undertaken for increasing the class size. Furthermore, he also shared his strategy for the delivery of the academic programme and organizing MDPs. The Board Members responded on the SPM activities as under:
- (a) Dr Ashok Agarwal suggested that the SPM should closely follow up the Guntur learning experiences. He also observed that the SPM should also have the PhD programme. Besides, it needs to create durable relationship with pharmaceutical companies so that the academic programme, research and capacity building can go hand in hand.
  - (b) Dr Ashok Panagaria observed that the substantive research has the great potential to change the entire perspective about the School. He called upon the faculty members for their regular

contribution to published research in prestigious scientific journals. He was of the view that the academic programme is very relevant and marketable therefore the high quality delivery and programme design with industry interface will certainly make it attractive.  
(Action-Dean in-charge SPM)

## **5. Reporting and Ratification Items**

### **i. The UGC approval**

The Board noted the information and appreciated the President's leadership in obtaining the UGC approval well in time.

### **ii. The status of approval of the Statutes**

The Board noted the information.

### **iii. Status of the Placements**

The Board noted the information.

### **iv. Update on examinations and convocation**

The Board noted the information.

### **v. Report on KPMG hand holding**

The Board noted the information.

### **vi. Review of Promotional Activities**

The Board noted the information.

### **vii. Research Projects undertaken by the University**

The Board noted the information. It was observed in the meeting that the University may compare its success rate with other similar research institutions (Action- Dean Research)

**Viii. Updates on the Management Development Programmes**

The Board noted the information.

**ix. Meeting of the Academic Audit Committee**

The Board noted the information.

**x. Meeting of the Internal Quality Assurance cell**

The Board noted the information.

**xi Visit of Prof. Kasturirangan**

The Board noted the information.

**xii. MOUs with other Universities/ organizations**

The Board noted the information and directed that the university should review the status of MOUs/ collaboration entered with different national and international organizations. The board also suggested a list of such MOUS/ Collaborations along with latest activities performed in last three months may be submitted to the Board for perusal in the next meeting.

Dr. Ashok Panagaria also put a word of caution that the University should be selective about the collaborating partners and such collaborations/MOUs may be executed only with prestigious organizations. (Action- President's office and the Registrar)

**i. Joining/Leaving of the Faculty Members**

The Board noted the contents.

## ii. Admissions in 3rd cohort of MPH and PhD

The board noted the information. Dr. Malovika Pawar observed that the MPH is a prestigious programme with great brand value but the University is still struggling for a moderate number of students. She emphasized that the university should review the quality in delivery, placements, positioning and marketing of the programme on regular basis. ( Action- Coordinator, MPH)

## iii. Reconstitution of the Academic Council

The Board noted the information and appreciated for the balanced constitution of academic schools wherein the members of the council represent all the schools and the alumni.

## 6. Issues for Discussion and Decision

### i. Consideration of the Minutes of the Sixth meeting of the Academic Council

The Board considered the recommendation of the Academic Council on intake of students in various academic programmes of the University. It was informed by the Registrar that though the Board has already decided the intake of students for the academic year 2016-17 in its sixth meeting held on September 30, 2015, yet after in-house discussions on implementation of the KPMG growth and transformation report, the Academic Council of the University was requested to deliberate on the suggestions of the initiative champions and Deans. After detailed discussions, the Board approved the programme wise intake of students as under:

S #	Programme	Existing Sanctioned Intake by the AICTE in 2016-17	Students admitted in 2015-16	Intake suggested by the Academic Council	Intake approved by the Board of Management
1.	MBA Hospital and Health Management with five streams- Health Management; Hospital Management; Health Economics	120	127	180	180



	Finance and Insurance; Human Resources for Health: and Procurement and Supply Chain Management.				
1.	MBA Pharmaceutical Management	60	28	60	60
2.	MBA Rural Management	60	08	30	30
3.	Master of Public Health (MPH)	60	12	30	30
4.	Ph.D.	60	20	25	25

**Notes:**

- (i) The Board considered the recommendation of the Council on the executive MBA programme in Hospital Management of 15 months duration. Dr S D Gupta, the President informed the Board that the proposed programme will be launched from the academic year 2017-18 and the University is making efforts for identifying appropriate hospital partners in India as well as abroad. The Board unanimously agreed to the recommendation of the Council and observed that the programme may be launched with full preparations and the President may review the progress on regular basis.
- (ii) The Board also accorded its approval for 05 in-house seats from the faculty members and research officers of the IIHMR campuses. It also approved 50% waiver in tuition fee to in-house candidates but such candidates will be required to execute a bond for minimum two years of service after completion of the programme.

The Board considered and approved the minutes of the sixth meeting of the Academic Council. (Action-Dean academics and Registrar)

**ii. Consideration of Budget Estimates for the Year 2016-17**

The Board considered the Budget proposals prepared by the officiating CFAO of the University. The Board deliberated threadbare on the School wise budget estimates for the year 2016-17. The Board appreciated the involvement of Deans of Schools/core activities in preparation of the Budget estimates. In pursuance of the Section 22 (2) (c) of the IIHMR University Act; the Board of Management of the University accorded its approval on the Budget proposals for the financial year 2016-17. Dr Ashok Agarwal observed that since the

Budget has been prepared by the officiating CFAO with the help of KPMG and active participation of the Deans of the University, the Budget estimates may also be got examined by the Finance Committee of the IHMR in its meeting on April 19, 2016 and if there are certain observations, such observations may be incorporated in the Budget. (Action-CFAO)

**iii. Consideration of new physical infrastructure requirement at IHMRU Campus**

The Board appreciated the initiative of creating additional physical infrastructure in the University campus. The Board has already cleared the Budget proposal for creating the new infrastructure. The Members of the Board were of the view that the new built up area will facilitate the functioning of growing Schools and various Centres of the University.

**iv. Consideration of enhanced pay Scales to University faculty and staff**

The Board deliberated on the pay scales and their financial implication. It approved the proposed enhancement in pay scales to the University teachers and staff. The Board members were of the view that now the faculty members and support staff will work with higher efficiency and dedication.

**v. Opening new centres under IHMR**

The Board considered the proposal of establishing following centres under the IHMR:

- (i) Centre for Health Economics and
- (ii) Centre for Health policy and system Research.
- (iii) Urban Health, Climate Resilience Research & Training Centre

The Board agreed in principle to create the new centres. It further observed that a presentation may be made in next meeting of the Board by the respective in-charge of the centre about the activities to be undertaken under the each centre and its resource requirement. ( Action-Director.IHMR)

**7. Any other matter with the permission of the chair**

- (i) After having discussed on the membership and size of the Board, the Board decided that in the Board meetings special invitees (eminent professionals, bureaucrats, social entrepreneurs, educationists etc) may be called to participate in the meeting. Their experience and perspective may be enlightening to the Board. ( Action-President and Registrar)
  
- (ii) It was also decided in the meeting that eighth meeting of the Board will be held on June 06, 2016 at 11.00 am and on the same day the convocation of the university has been organized in the evening. ( Action-Registrar)

The meeting ended with thanks to the chair.

Registrar,  
IIHMR University,  
Jaipur.