



**Minutes of the 8th Meeting of the
Board of Management**

Venue: Board Room of the IIHMRU
Date: June 06, 2016 at 11.00 am

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The Eighth meeting of the Board of Management of the IIHMR University was held on Saturday, June 06, 2016 at 11.00 am in the Board Room of the University. The following members of the Board participated in the meeting:

1. Dr. S. D. Gupta, Chairperson
2. Shri Sudarshan Jain, Member
3. Shri Vivek Sawant, Member
4. Dr. Anoop Khanna, Member
5. Shri Bajrang Lal Sharma, Member Secretary
6. Dr. Vivek Desai, Special Invitee
7. Shri Manas Tripathi, Special Invitee

At the Outset, the Board Members greeted Dr. S D Gupta; the Chairperson on being appointed as the official Chairperson of the University. He granted leave of absence to Dr. Ashok Agarwal, Shri Anand Agarwal, Dr. Malovika Pawar, Shri Hemant Kaul, Shri Anup Khinchi and Shri Deepak Venugopalan (Special Invitee). He also welcomed the special invitee members- Dr. Vivek Desai and Shri Manas Tripathi and introduced them to all the participants. After having confirmed the quorum, he informed the Board that in pursuance of the decision of the Board, the Deans of Schools and core activities have been requested to make brief presentation on activities of their respective school/ core activity and therefore, Dr. Ashok Kaushik, Dean Academics; Dr. N. K. Gurbani, Dean in-charge School of Pharmaceutical Management (SPM) and Dr. G. Sadhu, Dean in-charge School of Rural Management (SRM) were also present in the meeting.

Dr. S D Gupta, the President of the University requested Shri Vivek Sawant to chair the meeting of the Board and acceding to his request Shri Sawant chaired the meeting. The summary record of discussions and decisions taken in the meeting is as under.

1. Confirmation of the minutes of the Sixth Meeting of the Board

The minutes of the Seventh Meeting of the Board of Management of the IIHMR University, held on March 19, 2016 were circulated to all the members of the Board. No comments/observations from any member have been received so far, therefore the Board confirmed the minutes of the Seventh Meeting of the Board.
(Action- Registrar)

2. Review of Action Taken Report

Shri Bajrang Lal Sharma, the Registrar read over the action taken report in the meeting. The Board considered the compliance report on the decisions/observations made in the Seventh meeting of the Board. The Board expressed its satisfaction on the report except its following observations.

- (i) Shri Vivek Sawant observed that the recent trends in Massive open online Courses (MOOCs) reveal that the course completion percentage is less than 10%. The Universities engaged in MOOCs also experienced that the students required a lot of support as they needed in regular classes and the revenue collected did not commensurate with the efforts put in. Therefore, a new concept of Small private Online Courses (SPOCS) have emerged which is basically an offshoot of MOOCs but with a revenue potential. He emphasized that the University may launch SPOCs for specialized online learning to smaller targeted clientele. He suggested that there is adequate scope under online courses and the University may take necessary steps to be pioneer in the SPOCS in Health and Hospital sector programmes. He also assured that he will be happy to extend all possible help in launching the online programmes.
(Action- Dean Academics, Dr Monika Choudhary)
- (ii) Dr. Vivek Desai was of the view that the University should focus on more specialized online courses. He contended that quality in healthcare course is quite vague therefore; we need to be more specific like quality in laboratories/ operation theatre/ ICU etc. He also suggested that whatever the university ventures to do that should be robust, distinct and Marketable. (Action- Dean Academics, Dr Monika Choudhary)

- (iii) Dr. Vivek Sawant also observed that the SWAYAM portal of the MHRD-UGC may also be explored for online courses. (Action- Dean Academics, Dr Monika Choudhary and Shri Rohit Jain)
- (iv) Dr. Sudarshan Jain observed that Dr. Ashok Pangariya's observation about research activities in School of Pharmaceutical Management is very relevant and it needs thorough enquiry. He was also of the view that there is vast scope and potential of research in Pharma sector. The School requires intensive exploration through a one day brain storming session or organizing a workshop/ seminar on the subject. He suggested that the SPM faculty members may make presentation before the regulatory committee of the OPPI and he can connect the SPM with OPPI. (Action- Dean, SPM)

3. Presentation by Mr. Manas Tripathi, MD, Synapse Healthcare

Mr. Manas Tripathi, M D Synapse Healthcare who is an IIHMR alumnus gave a lively presentation on startup incubation services. His company collaborates with healthcare entities across sectors to help them scale-up their business and set a path for growth. He proposed before the Board to collaborate with IIHMR University for starting an incubation centre on entrepreneurship/startups.

The Board Members were of the uniform view that ideas of startups/ entrepreneurship take birth in universities. Therefore, the students of all the postgraduate courses being offered by the Schools of the University should have the exposure of potential opportunities of entrepreneurship in their respective field. The Board agreed in principle to have collaboration with Synapse Healthcare in this new discipline. The Chairman suggested that a detailed proposal be prepared and submitted in next one month by the Synapse for consideration of the University with two three options containing financial implications. (Action- Registrar and Dean Academics)

4. Presentation on a research Project- Financial Resource Flow for Population Activities by Dr. Anoop Khanna

Professor Anoop Khanna made a presentation on an ongoing research project of the University- Resource flow for Population Activities before the Members of the Board.. The project is a joint collaboration of United Nations Population Fund (UNFPA) and

the Netherlands Interdisciplinary Demographic Institute (NIDI). The Resource Flow Project monitors progress achieved by donors and developing countries in implementing the financial targets agreed upon at the International Conference on Population and Development in Cairo in 1994 and the declaration of commitment adopted at the United Nations special session, 2001.

The presentation gave an overview of resource flow on population control. The members of the Board appreciated the project dynamics reflecting the direction, source and volume of the resource flow for prevention of AIDS and population control.

Dr. Vivek Desai observed that all the significant research projects of the University should have web link on the University website. Shri Sudarshan Jain also observed that summary of research papers published by the university faculty in the IIHMRU's Journal on Health Management should also be shared in print media by the marketing team. It will add to the visibility of the University. **(Action- Manager IT/ Marketing and Dean Research/ Training)**

5. Reporting and Ratification Items

Shri Bajrang Lal Sharma, the Registrar reported in the meeting about the progress made in various processes and activities of the University during the period under review. The details of discussions and observations were as under:

(i) Status of admission applications in various programmes

The Board noted the information and observed that looking to the number of applications in the academic programmes; it seems that targeted marketing efforts are need of the hour for all the programmes but specifically under the SPM and SRM.

Dr. Vivek Sawant suggested for launching of IIHMR Olympiads in the relevant graduate colleges/Universities under all the Schools. He further clarified that initially the online participants will be at the mass level, thereafter on the class level and finally on the talent level He is of the view that the Olympiads will add to marketing of the courses and the University. **(Action-Dean SPM, SRM and Academics)**

(ii) Research Projects undertaken by the University

The Board noted the information. Dr. Vivek Sawant was of the view that Tata Trusts are doing significant work in health sector and Dr Anand Bang, a Johns Hopkins alumnus is working with Shri Ratan Tata. The University may consider collaborating with Tata Trusts in areas of research and capacity building.

(Action- the Chairman's office)

(iii) Report on Management Development Programmes conducted

The Board noted the information. Dr. Vivek Desai observed that the University has a brand name in healthcare sector but it has not yet exploited the potential available in the healthcare sector. He suggested the following actions to improve the training activities:

- (i) That the University needs to reach out to the target clients- hospitals, pharma companies, and Non Governmental Organizations. He further suggested that the University may identify the training needs of the stakeholders / clients.
- (ii) The University may organize one day brain storming session on various aspects of the training activity.
- (iii) The Speakers in the MDPs should be well known experts on the topic. It is a prerequisite for attracting the participants.
- (iv) The University must do training need assessment of the hospitals and related organizations.
- (v) An MDP on grant writing may prove to be a big potential and the University is already orienting its faculty and Research Officers on grant writing. A five day MDP can be developed on this subject and marketed to NGOs, University teachers and Research organizations. **(Action- Dean, Training/ Deans of the Schools and manager, marketing)**

(iv) Updates on summer training and dissertations

The Board noted the information.

(v) Report on Examinations and Convocation

The Board noted the information.

(vi) Update on industry-academia interaction organized under the SPM

The Board noted the information. Dr. S D Jain, Shri Vivek Sawant and Dr. Vivek Desai were of the view that the recommendations of the SPM symposium in Delhi are very relevant to the Course delivery. They observed that what has been suggested in the symposium by the expert group should be incorporated in the Curriculum and seriously considered.

Dr. S D Jain also suggested that there should be a credit course on English language as it is being offered by IIM, Ahmadabad since a long time.. The Board also observed that organizing Saturday seminars/ workshops on some specific topic with active engagement and initiative of the faculty and students will substantially enhance the skill sets , confidence and awareness of the students
(Action- Dean, academics and Deans of the Schools)

(vii) Orientation Programme of the Faculty on Grant writing

The Board noted the information and appreciated the initiative.

(vii) Conferment of PhD Degree to the FPM students

The Board noted the information and ratified the decision.

6. Issues for Discussion and Decision

(i) Consideration of names for the vacant position of the President of the University

Shri Bajrang Lal Sharma, the Registrar informed the Board that Dr S D Gupta, the First President of the University has been entrusted the responsibility of the Chairperson of the University from June 01, 2016. Dr. Gupta has also been made Trustee and Trustee Secretary of the IIHMR as well. He has also joined on the vacant position of the Chairman on June 01, 2016 (the position of the Chairperson became vacant on December 07, 2014 just after untimely demise of Shri M. L. Mehta) consequently the position of the President has fallen vacant on June 01, 2016.

He further stated that the IIHMR hired TRANSEARCH, a leadership hiring agency for connecting the IIHMR to the probable candidates for leadership positions. Dr. Ashok Agarwal, Dr S D Gupta and Shri Hemant Kaul interacted with the following probable candidates identified by Transearch:

1. Dr.Sanjay Mendhale, Director ICMR Delhi
2. Dr. Lipika Nanda, Director, IIPH, Bhubaneswar
3. Dr. Kaumudi Joshipura, Professor, Epidemiology, Harvard School of Public Health.

Besides the above persons, Dr. Ashok Agarwal and Dr. S. D. Gupta also interacted with Dr Vivek Bhandari, Vice Chancellor, Auro University, Surat

He also referred to Section 13(1) of the IIHMR University Act, 2014 wherein it has been provided that the President shall be appointed by the Chairperson out of the panel of three persons recommended by the Board. The Board recommended the names of Dr. Vivek Bhandari, Dr. Sanjay Mendhale and Dr. Lipika Nanda. Dr. S. D. Gupta, the Chairperson found it appropriate to appoint Dr. Vivek Bhandari as the President of the University. The Board also unanimously approved the appointment of Dr. Vivek Bhandari as President of the University. (Action- Registrar and Chairperson's office)

(ii) Ratification of the approval accorded by circulation on the Audited Accounts for the year 2015-16

It was informed in the meeting that the approval of the members of the Board has been obtained by circulation on the audited Balance Sheet and Income and Expenditure Account as on March 31, 2016 (Financial year 2015-16). The Members have also ratified the order of the President for appointing M. L. Sharma & company, the Chartered Accounting firm as the official auditors of the University.

The Board ratified the resolution passed by circulation and accorded its formal approval on the Following:

- (i) The audited Balance Sheet and Income and Expenditure Account as on March 31, 2016 (Financial year 2015-16). along with the auditors' report.
- (ii) Appointment of M L Sharma & Company, Chartered Accounting Firm as official auditors of the University
- (iii) The School wise Budget for the year 2016-17

The Board was also of the view that the audited annual accounts along with the auditors' report may be presented to the Trustee Secretary, IIMR and the State Government under Section 40 (3) and (4) respectively of the Act.

(Action- Registrar)

(iii) Consideration of the Report of the Academic Audit Committee and IQAC

Shri Bajrang Lal Sharma, the Registrar apprised to the Board about the constitution of Academic Audit Committee and Internal Quality Assurance Cell in the University. During the year the meetings of the Academic Audit Committee were held on December 16, 2015, February 22, 2015 and May 20, 2016. The Meetings of the Internal Quality Assurance were also held on December 23, 2015 and February 29, 2016.

The Board considered the minutes of the meetings of the two committees. The Board observed that both the committees have been constituted to ensure quality in delivery of core services rendered by the University. The Board was of the manifest view that the quality be adhered in all the processes relating to delivery of academic programmes, training programmes and research activities. The Dr. S D Gupta, the Chairman observed that copies of the minutes be shared with faculty

members and the Deans. He called up on the Deans of the Schools/ core activities to comply with the recommendations of the Committees with all seriousness. He further observed that the University shall seek accreditation of the National Assessment and Accreditation Council (NAAC) by end of this academic year. Therefore, the quality standards be made part of the day- to- day functioning. (Action- Deans of the Schools/ core activities and the Registrar)

(iv) Consideration of the second Annual Report (2015-16) of the University

Dr. S D Gupta, the Chairman apprised the Board that In pursuance of the provisions made in Section 39(1) the second Annual report of the University for the year 2015-16 has been prepared on behalf of the Board of Management. The report was shared in the Board which contained details about the steps taken by the university towards the fulfillment of its objects. The Board carefully considered the objects of the University provided in Section 4 of the Act.

The Board considered the second Annual report and the Board is of the view that the University is fully devoted to research activities, delivery of academic programmes and capacity building of human resource in the mandated areas. The Board approved the second Annual Report -2015-16 while observing that the University has succeeded in production and dissemination of knowledge in the areas specified in Schedule II appended to the IIHMR University Act, 2014.

The Board observed that the copies of the Second Annual Report-2015-16 may be submitted to the Trustee Secretary, IIHMR and to the Government. (Action- Registrar)

The meeting ended with thanks to the chair.

Registrar